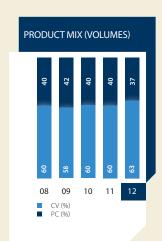
TATA MOTORS

PACE IN PERFORMANCE

Company (Standalone)

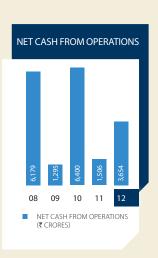


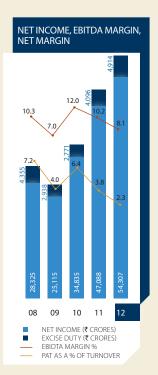


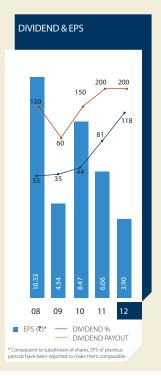


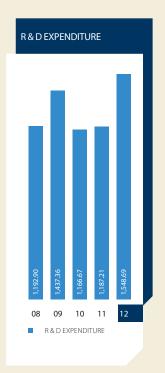


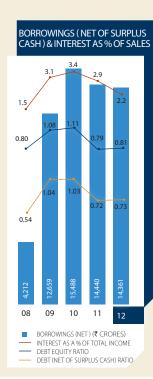






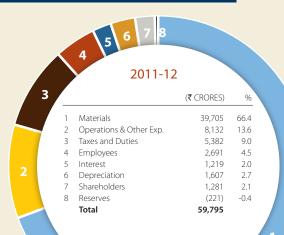








Distribution of Revenue





Sources of Revenue

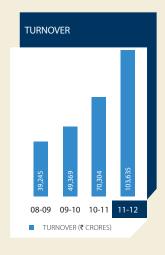


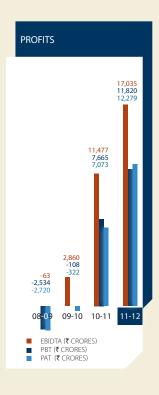


TATA MOTORS

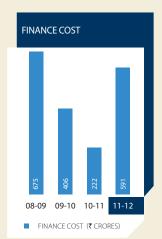
Pace in Performance

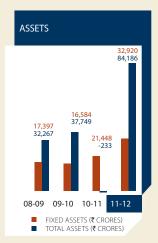
Jaguar Land Rover Standalone*

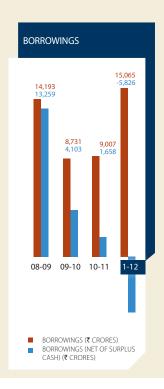








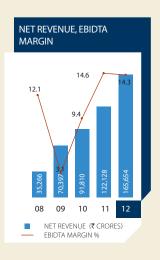


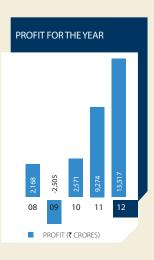


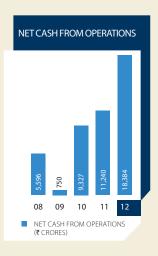
^{*} Figures of FY 2008-09 are for 10 months and hence not comparable

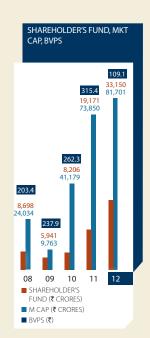


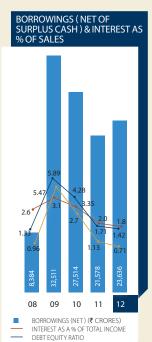
Tata Motors Group (Consolidated)



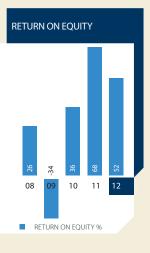


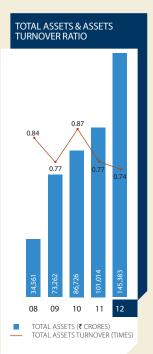






DEBT (NET OF SURPLUS CASH) RATIO





Category (Units)	2010	2011	2012
Passenger Cars	279,465	322,149	352,981
Utility Vehicles	181,489	243,934	316,589
Light Commercial Vehicles	228,987	311,167	365,677
Medium and Heavy Commercial Vehicles	179,661	201,564	234,236
Total	869,602	1,078,814	1,269,483